

**OUTLINE FOR CMC SPEECH TO  
EXPEDITIONARY WARFARE CONFERENCE  
PANAMA CITY, FLORIDA  
2 NOVEMBER 1999**

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**I. Intro “Partnership with Industry”**

- ◆ “Who am I? Why am I here?”
- ◆ Thanks for opportunity
- ◆ Thanks to Admiral Chuck Horne for invitation. We’ve been “Horned”, had to accept to get him to stop calling. Tenacity and persistence.
- ◆ Seeing old friends (many from days as N-85) is a pleasure.
- ◆ Substance of talk today is “Marine Corps and Defense Industry working together”
  - \_ \_ Three areas I would like to address are:
    - Our Direction, (Direction without resources is a hallucination)
    - Our Modernization program,
    - How we craft the alliance or partnership.
  - \_ Corps is secure, wouldn’t trade places

**II. Our Direction**

- ◆ Naval preparedness for the future
  - \_ \_ DSB Summer Study
  - \_ \_ Recruiting and Retention are good
  - \_ \_ Being used by CINCs, the expeditionary force of naval services is understood
  - \_ \_ Naval Contribution
    - \_ \_ \_ 26 MEU Kosovo air war & ground & Turkey

\_\_ \_ 31<sup>st</sup> MEU East Timor

\_\_ \_ MEU-MEB-MEF

#### ◆ OMFTS Overview

\_\_ \_ You have already heard from General Krupp about OMFTS

\_\_ \_ By the way, no shortages of volunteers to be N-85, wonder why?

\_\_ \_ Later you will hear about Land Attack options supporting Ship to Objective Maneuver (STOM)

\_\_ \_ Let me provide my perspective on OMFTS & FFTS

\_\_ \_ Intellectual foundation for future amphibious power projection

\_\_ \_ Provides an “ideal” for where we want to be

#### ◆ OMFTS Challenges

\_\_ \_ We consider OMFTS a conceptual framework. Before it will come to fruition we must address some challenges. Examples:

\_\_ \_ Command and Control

- Over The Horizon Communications
- Inland objective areas calling for deep penetrations with minimal intermediate build up
- Minimal footprint ashore: won't establish large HQ's ashore
- Coordination of Fire Support more difficult

\_\_ \_ Mine Counter-Measures

- Recognize audience members who have been instrumental
- Progress
- Organic
- Since 1995 Res=Req
- \_\_ \_ Intelligence, Surveillance and Recon ISR
- Increased need for intel dissemination to lower levels
- Decreased footprint ashore impacts combat reporting
- Need very rapid processing and dissemination
- Reachback
- \_\_ \_ Logistics
- Most exciting prospect
- Marine Corps and Navy as test bed for logistics and training, result of Dawkins panel
- MCWL
- \_\_ \_ Future Sea Basing Req – Quad Tilt Rotor

#### ◆ OMFTS and Joint operations

- \_\_ DSB Report does not reflect Maritime expeditionary capability
- \_\_ USMC and Navy - full partners in joint operations today, OMFTS will be compatible with joint operations tomorrow
- \_\_ Naval forces have unique capabilities
- \_\_ \_ Marine Corps vs other services - endstate
  - “Draw-down” effect
  - Twenty percent of tactical aircraft
  - Twenty percent of ground maneuver battalions
  - Thirty percent of ground logistics capability in active force structure
  - 17% of Attack Helicopters

- Do all this for six percent of budget

-- We are a complementary force, but we are also essential

-- Initiating warfighting conferences

--- USN

--- USA

--- USAF

### III. Modernization

#### IV.

##### -- Modernization vs. Near-Term Readiness

-- Since 1992, paying for near-term readiness by reducing funding for modernization and infrastructure reform

-- Example: deferred roughly \$3.6 billion of ground equipment modernization

-- In FY2000, we reached a funding level of \$1.2 Billion for procurement

-- We will achieve recovery rate of \$1.8 Billion by FY 2005

-- Our base infrastructure maintenance and repair backlog has been reduced from (projected) \$1 Billion to \$700 million and our goal is to get it down to \$100 million by FY 2010.

-- Specific modernization programs - Result will be an advanced technology Marine Corps.

##### -- V-22

--- Acquisition priority

--- Powerful potential application of tilt-rotor technology is promising, embracing it eagerly.

--- Accelerated procurement in out years

--- First operational deployment scheduled for 2003

--- Tilt Rotor Future – Quad Tilt Rotor, UAV's, etc.

-- Advanced Amphibious Assault Vehicle (AAAV)

- Offers dramatic increases in mobility, survivability and combat power
- Model program in regards to Industry and Marine teamwork
- 2<sup>nd</sup> AAAV Hull prototype delivered this summer, full rate production to begin in 2005
- Enhanced AAV – Bradley chassis refit

-- Joint Strike Fighter (JSF)

- Committed to modernizing our tactical aviation capabilities
- Next generation, STOVL, No tech problems
- Joint service approach pools resources and realizes significant cost savings
- Consolidation into one airframe streamlines maintenance and training significantly
- 14% of budget for TACAIR, real question is how much for National Security

-- Artillery

- Significant reduction in last decade, need to fix

-- Amphibious Lift

- This year's Defense Bill - MPF and LHD-8

-- Marine Corps Warfighting Laboratory

- Predictions of future are not 100% certain
- Validate our requirements through experimentation
- Ensure procurement decisions and tactics are based on thorough evaluation of alternatives
- Exploring many different technologies and conducting variety of experiments

- — — Will be a brief tomorrow from MCWL, there is true cohesion between Gen Donovan and Adm Gaffney

#### — — Marine Requirements Oversight Council (MROC)

- — — Brings Marine Corps requirements process in line with DOD
- — — Supports ACMC in JROC duties
- — — Provides review and prioritization of issues, programs, MNS, ORDs, and force structure recommendations
- — — Provides avenue for Advocates to represent MAGTF and SE
- — — This is the beginning of transforming our requirements process to a more bottom-up system
- — — Marine Corps Combat Development Command and Systems Command, both at MCB, Quantico, VA still play a vital role in requirements and procurement
- — — Still early but, MROC promises to be valuable addition to our process

## **IV. Partnership with industry**

*“I’d like to see the government get out of war altogether and leave the whole field to private industry.”* Joseph Heller, *Catch-22*

- \_ Honorable trust guided by patriotism and mutual respect
- \_ Labs and industry
- \_ DOD performance eval & predictors of success - old

- \_ “We don’t know what we don’t know”
- \_ “We don’t even know what questions to ask”
- \_ Industry can help provide answers
- \_ If it can’t be done, say so
- \_ Question for next QDR: Is 2.8 % of GDP enough?
  - Investing in National Security creates growth
  - Age of equipment leads to impact on quality of life

## **v. Conclusion.**

- \_ Reiterate that Marine Corps is ready today
- \_ Together, our efforts will ensure that the United States continues to have the most potent Naval force on the face of the earth and that our nation’s glorious history continues unabated. As the last remaining superpower, we should do no less.